HAYS PLC

ANNUAL GENERAL MEETING 2020

RESULTS OF THE POLL

Hays plc held its thirty third Annual General Meeting today, 11 November 2020, at our Company's offices at 4th Floor, 20 Triton Street, London, NW1 3BF at 12 noon. All resolutions were duly passed on a poll. The results are shown below.

The 'For' vote includes those giving the Chairman discretion. Votes withheld are not votes in law and therefore have not been counted in the calculation of the percentage of votes for or against a resolution.

The issued share capital (ISC) at the close of business on 09 November 2020 was 1,682,116,775 (1,676,740,003 excluding shares held in Treasury).

POLL RESULTS

The results of the poll are as follows:

| Resolution | | Votes For | | Votes Against | | Votes Total | | Votes Withheld |
|------------|--|---------------|--------|---------------|-------|---------------|----------|-------------------|
| | | No. | % | No. | % | No. | % ISC | No. |
| 1. | To receive the Directors' and Auditor's Reports and the financial statements for the year ended 30 June 2020 | 1,442,995,926 | 99.62% | 5,556,342 | 0.38% | 1,448,552,268 | 86.39 | 7,905,727 |
| 2. | To approve the Directors' Remuneration Policy | 1,330,376,148 | 91.47% | 124,075,795 | 8.53% | 1,454,451,943 | 86.74 | 2,006,052 |
| 3. | To approve the Directors' Remuneration Report | 1,451,328,487 | 99.65% | 5,065,456 | 0.35% | 1,456,393,943 | 86.86 | 64,053 |
| 4. | To re-elect Andrew Martin as a director of the Company | 1,433,474,319 | 98.87% | 16,423,418 | 1.13% | 1,449,897,737 | 86.47 | 6,560,258 |
| 5. | To re-elect Alistair Cox as a director of the Company | 1,456,292,672 | 99.99% | 103,297 | 0.01% | 1,456,395,969 | 86.86 | 62,027 |
| 6. | To re-elect Paul Venables as a director of the Company | 1,454,631,380 | 99.88% | 1,780,948 | 0.12% | 1,456,412,328 | 86.86 | 45,668 |
| 7. | To re-elect Torsten Kreindl as a director of the Company | 1,410,070,592 | 96.82% | 46,332,295 | 3.18% | 1,456,402,887 | 86.86 | 55,109 |
| 8. | To re-elect Cheryl Millington as a director of the Company | 1,412,048,954 | 96.95% | 44,356,205 | 3.05% | 1,456,405,159 | 86.86 | 52,837 |
| 9. | To re-elect Susan Murray as a director of the Company | 1,376,155,028 | 94.75% | 76,266,360 | 5.25% | 1,452,421,388 | 86.62 | 4,036,607 |
| 10. | To re-elect MT Rainey as a director of the Company | 1,449,902,679 | 99.83% | 2,510,494 | 0.17% | 1,452,413,173 | 86.62 | 4,044,823 |
| 11. | To re- elect Peter | 1,453,832,097 | 99.82% | 2,571,290 | 0.18% | 1,456,403,387 | 86.86 | 54,609 |

| Resolution | | Votes For | | Votes Against | | Votes Total | | Votes Withheld |
|------------|---|---------------|--------|---------------|--------|---------------|----------|-------------------|
| | | No. | % | No. | % | No. | % ISC | No. |
| | Williams as a director of the Company | | | | | | | |
| 12. | To reappoint PricewaterhouseCooper s LLP as Auditor of the Company | 1,456,119,095 | 99.98% | 303,928 | 0.02% | 1,456,423,023 | 86.86 | 34,973 |
| 13. | To authorise the directors to determine the Auditor's remuneration | 1,455,988,240 | 99.97% | 427,352 | 0.03% | 1,456,415,592 | 86.86 | 42,404 |
| 14. | To authorise the Company to make political donations | 1,345,898,644 | 92.42% | 110,462,005 | 7.58% | 1,456,360,649 | 86.86 | 97,347 |
| 15. | To authorise the directors to allot Ordinary shares in the Company | 1,266,043,892 | 86.93% | 190,396,801 | 13.07% | 1,456,440,693 | 86.86 | 17,302 |
| 16. | To authorise the directors to disapply pre- emption rights* | 1,265,915,612 | 86.92% | 190,452,334 | 13.08% | 1,456,367,946 | 86.86 | 90,049 |
| 17. | To authorise the Company to purchase its own shares* | 1,448,328,366 | 99.48% | 7,585,047 | 0.52% | 1,455,913,413 | 86.83 | 544,582 |
| 18. | To authorise the calling of a general meeting with 14 clear days' notice* | 1,421,408,726 | 97.59% | 35,030,997 | 2.41% | 1,456,439,723 | 86.86 | 18,273 |

Special resolutions are indicated by an asterisk.

The full text of each of the resolutions is set out in the Notice of Annual General Meeting, which is available at haysplc.com/investors/shareholder-services/agm.

In accordance with UK Listing Rule 9.6.2R, copies of the resolutions other than those concerning ordinary business passed at the Annual General Meeting have been submitted to the National Storage Mechanism and will shortly be available for inspection at morningstar.co.uk.

Chris Winters Deputy Company Secretary

11 November 2020